

	Actual FYE 2023	Revised Budget FYE 2024	Projected FYE 2025	Projected FYE 2026	Projected FYE 2027	Projected FYE 2028	Projected FYE 2029
REVENUES							
Member Contributions							
Fairfax	2,260,173	2,407,212	2,731,110	2,861,270	2,978,304	3,116,020	3,224,324
Ross	2,266,963	2,414,444	2,739,315	2,869,866	2,987,251	3,125,382	3,234,011
San Anselmo	3,931,536	4,187,309	4,750,725	4,977,137	5,180,715	5,420,270	5,608,663
Sleepy Hollow	1,241,640	1,322,417	1,500,352	1,571,857	1,636,150	1,711,805	1,771,303
Prior Authority Side Fund	0	0	0	0	0	0	0
Prior Authority Retiree Health	48,856	51,519	80,000	82,400	84,872	87,418	90,041
Prior Authority MERA Bond	0	0	0	0	0	0	0
Prior Authority Retirement	1,301,864	1,277,806	1,540,667	1,666,246	1,787,745	1,886,243	2,102,742
Apparatus Replacement	355,006	365,656	376,626	387,924	399,562	411,549	423,896
Member Contributions Subtotal	11,406,038	12,026,363	13,718,794	14,416,701	15,054,599	15,758,687	16,454,979
% Change from prior year	9.7%	5.4%	14.1%	5.1%	4.4%	4.7%	4.4%
Outside/Miscellaneous Revenue							
County of Marin	245,293	258,021	266,875	274,881	283,128	291,622	300,370
OES Reimbursement Out of County	413,919	356,303	0	0	0	0	0
RVPA Reimbursement Medic	296,189	306,093	317,511	327,036	336,847	346,953	357,361
Interest, Rental, and Miscellaneous Inc	53,630	63,440	41,068	28,782	24,002	24,227	24,457
RVPA EMS Training/Supply Reimb.	47,290	47,290	47,290	47,290	47,290	47,290	47,290
Plan Checking and Tech Fees	454,084	305,940	311,718	307,520	308,345	309,196	310,072
Resale Inspection Fees	353	50,000	50,000	50,000	50,000	50,000	50,000
Workers Comp & Training Reimb	109,394	0	0	0	0	0	0
Station Maintenance Rev.	49,884	60,000	60,000	60,000	60,000	60,000	60,000
Grants and One Time Rev Offset of Exp	390,073	420,651	96,740	100,195	102,112	105,402	108,148
Subtotal	2,060,109	1,867,738	1,191,202	1,195,705	1,211,724	1,234,689	1,257,699
Total Revenues	13,466,147	13,894,101	14,909,996	15,612,406	16,266,323	16,993,376	17,712,678
% Change in Revenues	6.8%	3.2%	7.3%	4.7%	4.2%	4.5%	4.2%

EXPENSES							
Wages	6,026,486	6,675,328	6,805,977	7,077,300	7,323,675	7,580,244	7,817,061
Overtime	595,036	544,456	369,747	381,893	394,299	407,153	420,030
Pension - Normal Cost	(376,565)	1,107,304	1,290,541	1,393,824	1,441,006	1,548,729	1,536,056
Pension - Unfunded Liability	1,301,864	1,277,806	1,540,667	1,666,246	1,787,745	1,886,243	2,102,742
Health Benefits	940,000	940,000	1,128,641	1,215,665	1,288,376	1,377,181	1,472,160
OPEB-Retiree Health Care	535,985	605,890	653,220	653,402	673,004	693,194	713,990
Workers Compensation	406,766	487,535	536,289	589,917	648,909	713,800	785,180
Employee Benefits - Other	419,860	437,982	449,716	438,493	450,129	462,231	473,476
Subtotal	9,849,432	12,076,301	12,774,797	13,416,741	14,007,143	14,668,776	15,320,695
		22.6%	5.8%	5.0%	4.4%	4.7%	4.4%
Appartus	355,006	365,656	376,626	387,924	399,562	411,549	423,896
Contract Services - MCFD	197,000	-	-	-	-	-	-
Other Administration (05)	317,326	319,142	374,554	385,790	397,364	409,285	421,563
Dispatch Contract	234,668	734,000	386,830	398,435	410,388	422,700	435,381
Other Operations (10)	348,354	401,689	451,664	465,214	479,171	493,546	508,352
Building Maintenance	78,175	78,500	78,500	78,500	78,500	78,500	78,500
Utilities	135,595	150,153	168,503	172,322	177,491	182,816	188,301
Other Facilities (14)	46,584	67,868	72,500	74,675	76,916	79,223	81,600
Community Risk Reduction(15)	231,029	14,216	14,496	14,931	15,379	15,840	16,315
Fleet Maintenance (25)	187,464	205,366	211,527	217,873	224,409	231,142	238,076
Subtotal	2,131,201	2,336,591	2,135,200	2,195,665	2,259,180	2,324,600	2,391,983
TOTAL EXPENSES	11,980,633	14,412,892	14,909,996	15,612,406	16,266,323	16,993,376	17,712,678
% Change in Expenses	0.4%	20.3%	3.4%	4.7%	4.2%	4.5%	4.2%
Net Surplus/(Deficit)	1,485,515	(518,791)	-	-	-	-	-